



INTEGRATION JOINT BOARD

Date of Meeting	29 th November 2022
Report Title	ACHSCP Climate Change Project & Scottish Government Reporting
Report Number	HSCP22.100
Lead Officer	Sandra MacLeod, Chief Officer
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Consultation Checklist Completed	Yes
Directions Required	No
Appendices	a. Letter from the Cabinet Secretary b. Scottish Government Climate Change Report_ Aberdeen_IJB

1. Purpose of the Report

The purpose of the report is to advise the Integration Joint Board (IJB) of the requirements to report on net zero and emissions targets and the proposed Climate Change Project for 2022-25, and to seek approval for the submission of the attached climate change report to the Scottish Government by 30th November 2022.

2. Recommendations

2.1. It is recommended that the Integration Joint Board:

- a) Approves the attached Climate Change Report
- b) Instructs the Chief Officer to submit the Climate Change Report to the Scottish Government by 30th November 2022
- c) Approve the content and governance of the Climate Change Project for 2022-2025
- d) Instruct the Chief Officer to bring an annual progress report on the climate change work to future October IJB meetings.



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3. Summary of Key Information

3.1. In May 2022, the Scottish Government Cabinet Secretary for Net Zero Energy and Transport requested all Public Bodies, including all IJBs, to report on the following:

1. Its target date to reach net zero
2. Its targets for reducing indirect emissions
3. How it will align spending plans and use of resources to contribute to reducing emissions
4. How it will publish, or otherwise make available, its progress to achieving its emissions reduction targets
5. What contribution it has made to helping deliver Scotland's Climate Change Adaptation Programme.

The Strategic Plan (2022-2025) commits to “embed[ding] consideration of the impact of climate change in health and social care planning and in business continuity arrangements aiming to reduce our carbon footprint and deliver on our Net Zero emissions target.”

Aberdeen City IJB has previously submitted climate change reports annually, however this has been paused due to the pandemic¹. Previous reports did not include any reference to IJB-specific emissions or adaptive measures and referred to its parent statutory bodies (Aberdeen City Council and NHS Grampian) and their Climate Change Duty Reports for further information. The new reporting requirements have been integrated in the format used for the attached report. Various sections in the attached report to Scottish Government do not apply to IJBs and therefore have been left blank, following consultation with Scottish Government.

3.2. A rapid scoping assessment was undertaken (Aug-Sept 2022) to identify what, if any, responsibilities lie within the remit and scope of the IJB in regard to the reporting duties outlined in the 2022 letter from Scottish Government. The findings are:

¹ Previous reports can be consulted publicly here: [Reports \(sustainablesotlandnetwork.org\)](https://reports.sustainablesotlandnetwork.org) (last accessed 17th October 2022).



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- 3.2.1.** The majority of climate change duties such as those relating to workforce, buildings, energy use, or transport fleets, remain with statutory partners (Aberdeen City Council and NHS Grampian).
- 3.2.2.** Three areas of work were identified to, at least in part, lie with the IJB. These are:
 - 3.2.2.1.** Cultural/Behavioural Change, including climate literacy, staff training, and the integration of climate change considerations within all areas of work (where relevant, and not covered by either ACC or NHSG).
 - 3.2.2.2.** Business continuity arrangements, including civil contingency planning and risk management.
 - 3.2.2.3.** The identification of indirect emissions (referred to as scope 3 emissions) that are not covered by either ACC or NHSG. Procurement and commissioning of services were identified as an area requiring review and integration of climate change considerations.
- 3.2.3.** It is proposed that, in order to ensure compliance with, and effectively contribute to, the Scottish Government's target to become net-zero by 2045, the Aberdeen City IJB should adopt the target to become net-zero by 2045, within its remit and scope of influence.
- 3.2.4.** It is proposed that impact sections on Environment/ Sustainability and Climate Change are included in all IJB reporting. Appropriate guidance and training will be developed as part of 3.2.2.1.
- 3.2.5.** Further scoping will be required as the climate change project evolves, in particular regarding:
 - 3.2.5.1.** the need, if any, for any carbon reporting; and the establishment of a baseline year.
 - 3.2.5.2.** an appropriate framework for reporting on climate change adaptation;

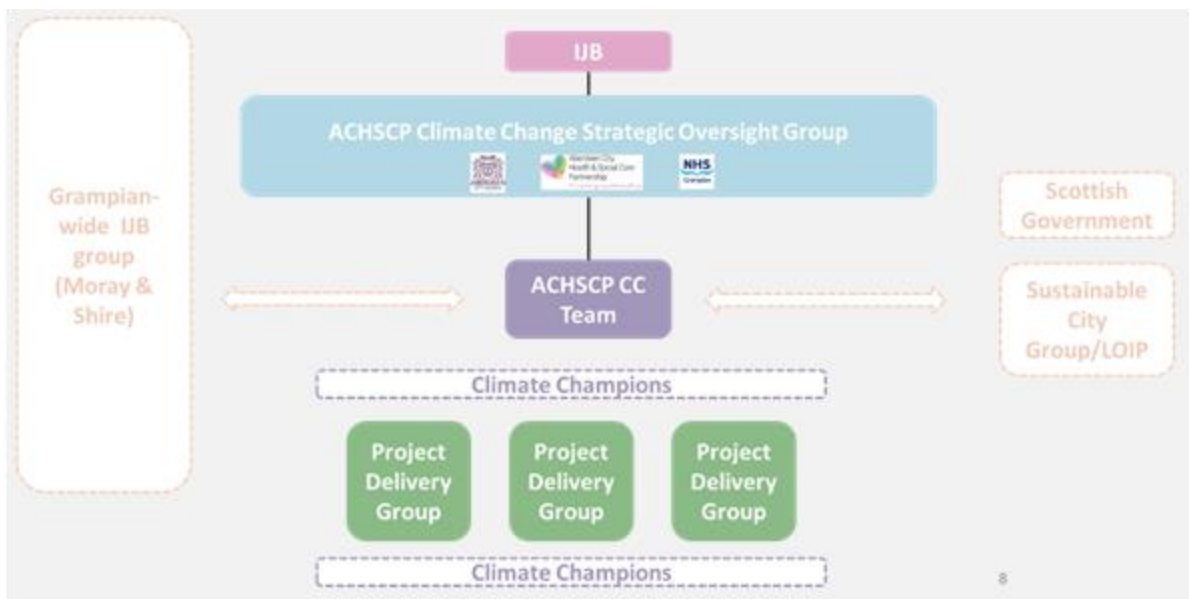


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3.2.5.3. if it is appropriate for the IJB to develop a mid- and long-term climate change strategy.

3.2.6. It is key to collaborate with other IJBs within the Grampian region.

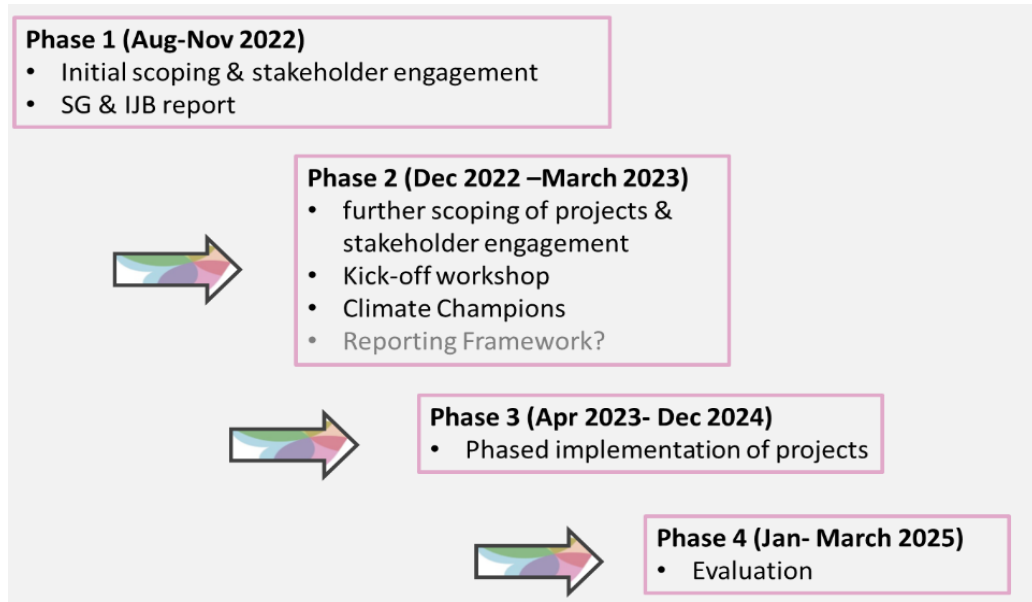
3.3. Concluding the rapid scoping assessment, the ACHSCP Climate Change Strategic Oversight Group was established, and the governance structure summarised in the graph below, agreed.





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- 3.4. To implement the project summarised under sections 3.2.2. to 3.2.5., a phased implementation is summarised in the below graphic.



- 3.5. During the rapid scoping assessment, the following decision-makers were consulted:
- Martin Allan, Business and Resilience Lead, ACHSCP
 - Alison MacLeod, Strategy and Transformation Lead, ACHSCP
 - Shona Omand-Smith, Commissioning Lead, ACHSCP
 - Sinclair Laing, Climate and Environment Policy Manager, ACC
 - Robert Hobkirk, Head of Sustainability, Compliance and Risk, NHSG
 - Alison Leslie, Sustainability Manager, ACC

Further, key staff within the following organisations were informally consulted:

- Aberdeen Council of Voluntary Organisations (ACVO)
- Integration Governance Support team at Scottish Government
- Moray Council and HSCP
- Aberdeenshire Council and HSCP



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4. Implications for IJB

- 4.1. **Equalities, Fairer Scotland and Health Inequality** - There are no implications regarding health inequalities from this report. It is worth noting, that the proposed project, in particular the workstreams relating to integrating climate change adaptation and mitigation considerations into the IJBs business continuity (including civil contingency arrangements) and commissioning processes will have positive implications in the long-term, in particular regarding the reduction of the inequalities of outcome which result from socio-economic disadvantage. A full Health Inequalities Impact Assessment will be undertaken for all individual workstreams within the project.
- 4.2. **Financial** - There are no direct financial implications arising from the recommendations of this report.
- 4.3. **Workforce** - There are no direct workforce implications arising from the recommendations of this report.
- 4.4. **Legal** - There are no direct legal implications arising from the recommendations of this report. Depending on the form of engagement work for this project, there may be data protection implications if data collected is identifiable. Guidance will be sought from the relevant DPO (ACC or NHSG) as required.
- 4.5. **Covid-19** – There are no direct COVID-19 implications arising from the recommendations of this report.
- 4.6. **Unpaid Carers** - There are no direct Unpaid Carers implications arising from the recommendations of this report.
- 4.7. **Environment & Sustainability** - There are no direct Environmental or Sustainability implications arising from the recommendations of this report. There may be indirect positive implications that arise through the further scoping and implementation of the project.



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- 4.8. Climate Change Mitigation (Net Zero Targets) & Adaptation** - There are positive implications regarding Net Zero targets arising from the recommendations of this report, as it is recommended to establish a 2045 net zero target for the Aberdeen City IJB, and the project presented, which will ensure effective change towards compliance with this target.

5. Links to ACHSCP Strategic Plan

This report links to the strategic aim Achieving Fulfilling, Healthy Lives under the 2022-2025 ACHSCP strategic plan and specifically the priority to “Embed consideration of the impact of climate change in health and social care planning and in business continuity arrangements aiming to reduce our carbon footprint and deliver on our Net Zero emissions target”.

6. Management of Risk

6.1. Identified risk(s)

6.1.1. The IJB may not achieve becoming Net Zero by 2045.

6.1.1.1. The risk is not unique to the Aberdeen City IJB and affects many organisations. It is important to understand that this target is ambitious. This risk is heightened due to the fact that the target for the IJB is likely to solely apply to indirect emissions, which are more difficult to effectively account for and control, as it relies on actions from third parties we commission to and procure from.

6.1.1.2. Controls: Early supply-chain engagement with service providers; close collaboration with other IJBs across Grampian and with other key stakeholders; introduction of effective controls within the commissioning and procurement processes, regular monitoring of risks.

6.1.1.3. Risk-level: Medium to high



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6.1.2. The IJB does not commit to the net Zero target.

6.1.2.1. Risk: There is a risk that compliance will be more difficult once it may become a requirement by Scottish Government at a later stage. If addressed later, there will be less time to meet the target.

6.1.2.2. Mitigation: Adoption of the 2045 target outlined in this report.

6.1.2.3. Risk-level: High

6.1.3. The IJB does not carry out the project outlined.

6.1.3.1. Risk of long-term impacts across service provisions, impacting most vulnerable, as well as for staff providing these services. Those would be put at higher risk of the impacts of climate change, e.g., the impacts of extreme weather events.

6.1.3.2. Mitigation: Ensure senior sponsorship across the organisation and sufficient staff allocation to carry out the proposed work, including those pertaining to climate change adaptation.

6.2. Link to risks on strategic or operational risk register: This report links to Risk 5 on the Strategic Risk Register

Cause: Performance standards/outcomes are set by national and regulatory bodies and those locally determined performance standards are set by the board itself.

Event: There is a risk that the IJB, and the services that it directs and has operational oversight of, fails to meet the national, regulatory and local standards.

Consequence: This may result in harm or risk of harm to people.

6.3. How might the content of this report impact or mitigate these risks: Adopting the project should mitigate the risk of non-compliance with national, regulatory, and local standards.